NOV 1 1 2018

Michael Martelle
The National Security Archive
Gelman Library, Suite 701
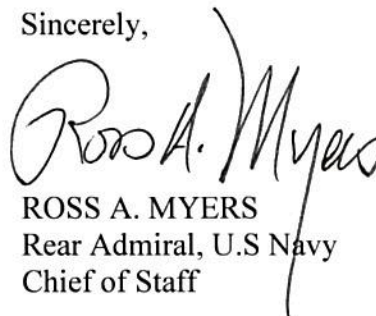2130 H Street, N.W.
Washington, D.C. 20037

Dear Mr. Martelle,

Thank you for your September 21, 2018 Freedom of Information Act (FOIA) request for materials related to the Cyber Components Commander Conference on October 22, 2013.

As the initial denial authority, I am partially denying portions of the document under 5 U.S.C. §§ 552(b)(1) and (b)(3). The denied portions include classified national security information under the criteria of Executive Order 13526 (labeled as (b)(1)) and personally identifying information regarding personnel assigned to a sensitive unit exempt from disclosure under 10 U.S.C. § 130b (labeled as (b)(3)). U.S. Cyber Command is a sensitive unit.

If you are not satisfied with our action on this request, you may file an administrative appeal within 90 calendar days from the date of this letter by U.S. mail or email. If you submit your appeal in writing, please address it to ODCMO, Director of Oversight and Compliance, 4800 Mark Center Drive, ATTN: DPCLTD, FOIA Appeals, Mailbox #24, Alexandria VA 22350-1700. If you submit your appeal by email please send it to OSD.FOIA-APPEAL@mail.mil. All correspondence should reference U.S. Cyber Command case tracking number 19-R021.

Additionally, you may contact the Office of Government Information Services (OGIS), which provides mediation services to help resolve disputes between FOIA requesters and Federal agencies. Contact information is 8601 Adelphi Road – OGIS, College Park, MD 20740-6001. OGIS may also be reached at ogis@nara.gov, 202-741-5770, and 1-877-684-6448.

Sincerely,

ROSS A. MYERS
Rear Admiral, U.S Navy
Chief of Staff

AGENDA

Cyber Component Commanders Meeting
22 October 2013
1300-1630

Protocol: (b)(3) 130b   969-2951s or (b)(3) 130b   969-2540s / (b)(3) 130b
CAG Rep: , 969-3791s /

AS OF: 21OCT13

UNIFORM:

MILITARY: DUTY UNIFORM
CIVILIAN: BUSINESS

Time	Presentation Title and Presenter	Location
1300-1315	(U//~~FOUO~~) Welcome and Opening Remarks GEN Keith B. Alexander, USA, CDR USCYBERCOM/DIRNSA/CHCSS	DSCR
1315-1345	(U//~~FOUO~~) Cyberspace Operations and Planning Update (b)(3) 130b USAF, USCYBERCOM J3	DSCR
1345-1400	(U//~~FOUO~~) CMF Training and Exercises Update (b)(3) 130b USAF, USCYBERCOM J7	DSCR
1400-1410	(U//~~FOUO~~) Break	
1410-1530	(U//~~FOUO~~) Component Commander Updates on CMF/JFHQ Builds and Service-Specific Shutdown/Sequestration Issues	DSCR
1530-1615	(U//~~FOUO~~) Component Commander Discussions *Topics Include:* (b)(1) Sec 1.7(e) -Impact of Shutdown on Operations and CMF Builds -Joint Cyber Warrior Education Program (JCWEP) Feedback	DSCR
1615-1630	(U//~~FOUO~~) Closing Remarks GEN Keith B. Alexander, USA, CDR USCYBERCOM/DIRNSA/CHCSS	DSCR
1630	Depart	

Cyber Mission Force Training & Cyber Flag Update

22 October 2013

(b)(3) 130b

Director of Joint Exercises and Training (J7), USCYBERCOM

The overall classification of this briefing is: **UNCLASSIFIED//FOUO**

Shutdown Impact on CMF Training

Furlough Impact on 1st Qtr FY14 CMF Training Schedule:

- **17x** FY13-funded courses **delayed minimum or 21 days** (impacts ~323 students & 219,640hrs lost)
  - Re-starts beginning 21 Oct...(rescheduled classes will retain original rosters)
  - Courses: CYBR3800 /CYEC2200/ NETO4012 /CRSK1000/ CYBR1010 /NETA1030 /COMP1100/ CYBR3100 /COMP2050/ NETA2008
- **8x** FY13-funded courses **require additional funding** to be rescheduled (impacts ~166 students & 53,120hrs)
  - Earliest can resume 28 Oct, if original students are available to attend training--otherwise minimum of 28 day delay to restart (Still verifying original student availability)
  - Contracting Officer working with Vendors to assess specific contract penalties/costs for rescheduling
  - Courses: CYBR1200/CYBR1040/NETW3006 /CYBR2005 /NETO4000 /NETW1002 /NETW3004 /NETO4000
- **44x** FY14-funded courses now **delayed until FY14 funds received** (impacts ~913 students & 5,384hrs)
- JCWEP was **delayed 5 days** and the CYBR2005 (Advanced Security Essentials -5 days) block postponed
- **25x** students **delayed Joint Network Attack Course** (JNAC) by 2 weeks
  - Rescheduling 15 Oct class with 28 Oct start (25 CMF attendees) forces 19 Nov class to require swing shift and will run second shift through 22 Nov--goes back to normal day shift 25 Nov
- **19x** students for one full **Mission Commanders Course lost opportunity** (2 week course & 1,520hrs) due to shift in schedule and conflicting instructor commitments
- Shutdown potentially impacting FY14 Battle Rostered names--currently only 66 names against FY14 teams and minimal training requirements scheduled

Cyber Flag 14-1 Update

- **BLUF:** "Reduced Scope" Exercise--20% redux in attendees and schedule...canx'd DV Day 6 Nov

- **Changes to footprint** ~72pax of 490 (~20%): Focused on keeping Blue & OPFOR intact
  - Keep # of teams as planned (no cuts to on-keyboard blue players, just some "overhead" trimming)
  - Cut White Cell by 50 (~40% reduction)
  - Cut Assessors by 12
  - Cut Support staff by 10
- **Timeline:** Cutting 4 days off the front end of schedule (Execution now 1-7 Nov)
  - 13 Oct - Advanced Team/Prep depart
  - 14 Oct - Projected equipment arrival date
  - 14-29 Oct - Local Network Build/Integration/Testing/Final Snapshots
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  - 1-7 Nov - Execution/Vulnerability windows (no intermission/mission planning at halfway point)
  - 8 Nov - Hotwash SVTC (TBD)
- **As of 22 Oct:**
  - **29 Personnel Advanced Team** on site performing setup/test
  - **Equipment successfully shipped/received**--still awaiting 2GB TACLANEs from JIOR (Norfolk) ETA Wednesday, 23 Oct
  - **Local Network/Exercise build** 90% complete external connectivity testing begins 23 Oct
  - Showstoppers: None

Questions/Discussion?

Back Up Slides

Training Pipeline and Training Status Templates

POC and Reference Links

- ## J7 POCs
  - NMTs/NSTs/CSTs (b)(3) 130b
  - CMTs (b)(3) 130b
  - NMTs/CPTs (b)(3) 130b
  - CPTs (b)(3) 130b

  > Other refrences on NSANet:
  > - "Go ELM" for pre-requisites
  > - "Go ITP"

- ## ADET Scheduling POCs
  - (b)(3) 130b
  - (b)(3) 130b (CYEC/NETW/NETO/COMP/CYBR)
  - (b)(3) 130b (NETA/CRSK/RPTG/ANSK)
  - (b)(3) 130b (NETO3200/CYBR3800)

- J7 Portal – Standards, workrole pipelines, Cyber Development Plans, JQRs, etc…

  http://intelshare.intelink.ic.gov/sites/uscybercom/j7/CMF_Training/Training/Forms/AllItems.aspx

- ADET Portal – Training Schedule, Service Requirements Spreadsheet, etc…

  https://ls.icrf.nsa.ic.gov/adet/org/college-cryptology/cno/cmfsite/CMF%20Training%20Seat%20Requirements/Forms/AllItems.aspx

CMF Training Challenges/Mitigations

Challenges	Mitigations

• Course Requirements Scheduling & Throughput
  • Training Pipeline Stabilization
  • Grandfathering experience/training
  • Intermediate Cyber Core (ICC) for CPT
  • JACWC (CMF leadership training)
  • Red/Blue/Hunt Methodologies Training (for non-National CPTs)
	• Training products locked 17 Jul and posted to CMF Training Portal
	• Individual Training Equivalency Board and Course Equivalency processes easing demands on training pipeline
	• Alternate ICC (ALTICC) and ALTICC Cohorts built/offered along with Service course equivalency process (e.g. 24th AF's INWT)
	• Approved PACWC variant/pilot and priority for CMF in Oct & FY14 classes
	• Working with J34/5 to identify specific methodology requirements; training development effort will follow

• Workrole/Functional Job Qualification Requirements (JQRs)	• JQR team completed writing/staffing of all 28 CPT JQRs • CMF JQR TASKORD (19 Sep) for remainder of CMF non-CPT positions • Developed IOO and Auditor JQRs for staffing to alleviate sponsorship
• Mission Assignment/Alignment Training Impacts	• Working in concert with J2/J3/CNMF/NSA on Mission Alignment Board process to ensure ability to attend sponsorship-required training

• Collective training standards
  • Tasks, Conditions & Standards identified
  • Team Certification
  • JF HQ Certification
  • CNMF HQ Certification
	• Build of Training & Readiness (T&R) Manual captures CMF-specific training standards for individual thru collective training--est Feb 14
	• Cyber Knight/Guard/Flag w/Svc Cyber Components inform T&R Manual task, conditions, and standards
	• CFIST developing Joint Mission Essential Tasks (JMETs) for JF HQ
	• Expanding "Cyber" series of events in FY14 to inform Service presentation of forces

• Career planning and retention	• Work force development working group working with services on identifying critical work roles for retention

• Funding
  • Projected RMD funding estimate
  • TDY Funding
	• RMD funded, but "fragile" based on fiscal environment
	• Mitigated by leveraging 4 National Cryptologic System (NCS) centers-- USCYBERCOM TDY funding provided by exception for non-NCS courses

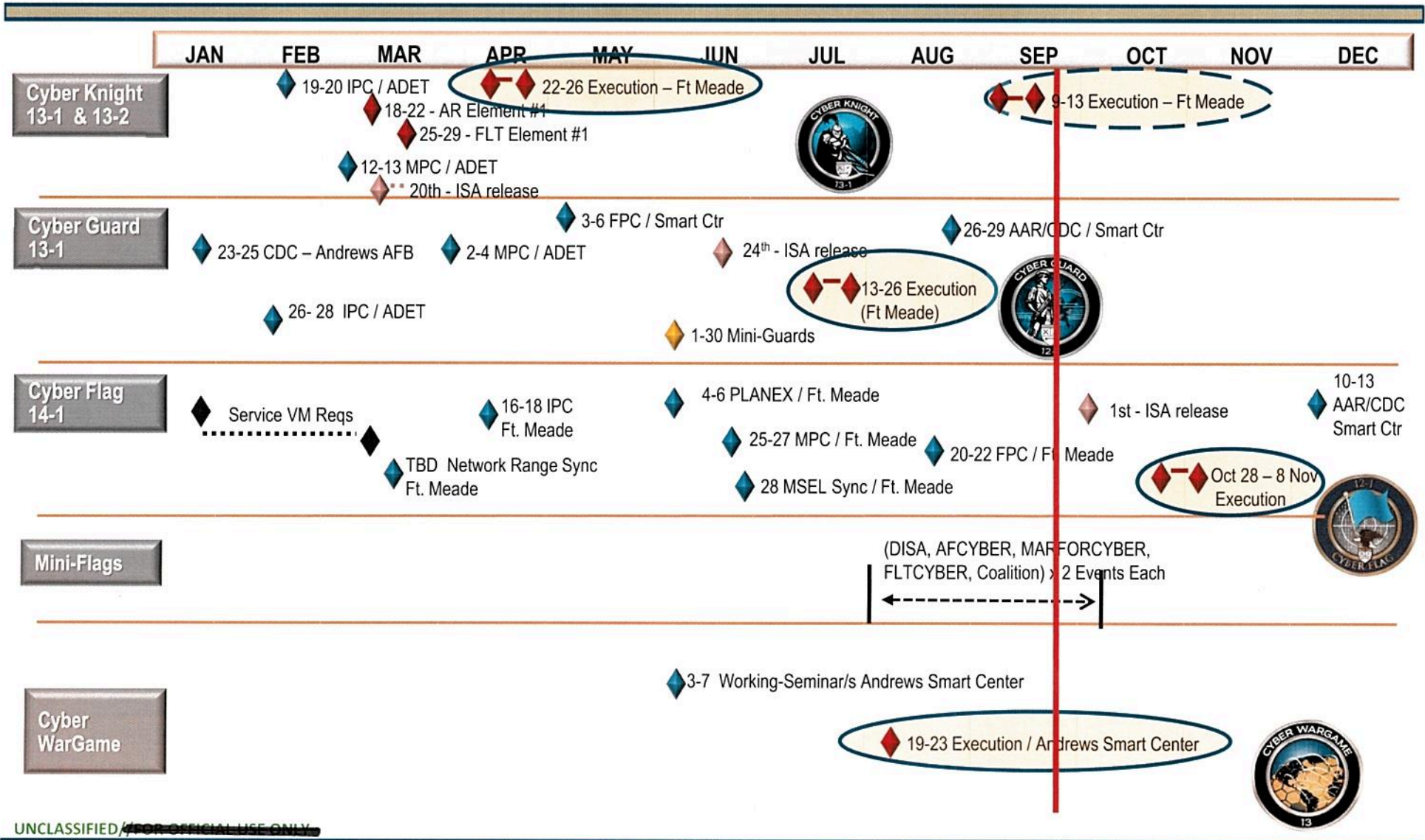# CMF Training History...getting to glideslope
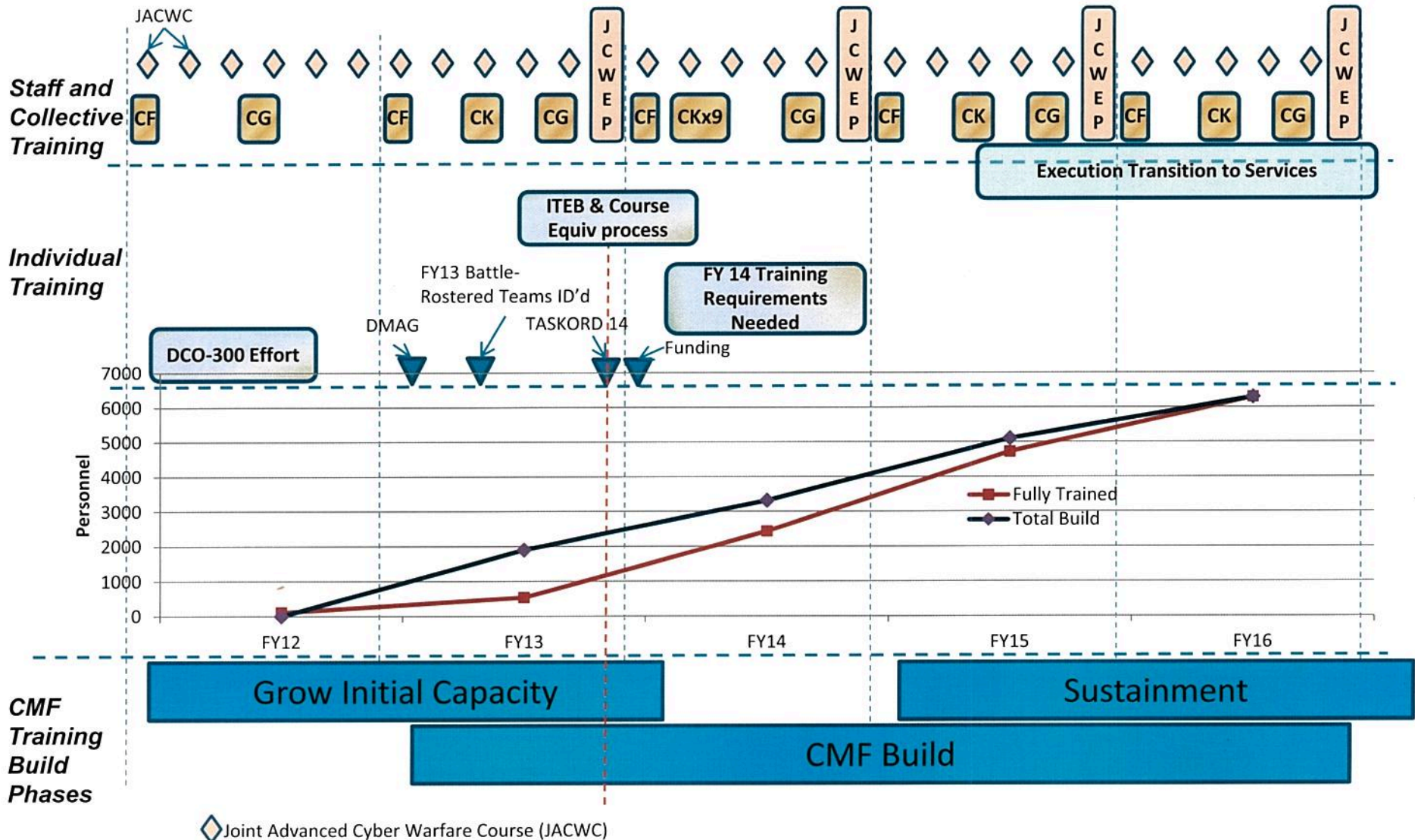
CMF Training "Template"

- Training Template is a **Leadership Tool** to help track each individual teams training progress

- Will help forecast future training requirements (i.e. people, $, schedule)

- Aggregated data will answer the "glide slope" question

(b)(1) Sec 1.7(e), (b)(3) 130b

USCYBERCOM 2013 Exercises & Wargame

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC

Cyber Knight 13-1 & 13-2
- 19-20 IPC / ADET
- 22-26 Execution – Ft Meade
- 18-22 - AR Element #1
- 25-29 - FLT Element #1
- 12-13 MPC / ADET
- 20th - ISA release
- 9-13 Execution – Ft Meade

Cyber Guard 13-1
- 3-6 FPC / Smart Ctr
- 26-29 AAR/CDC / Smart Ctr
- 23-25 CDC – Andrews AFB
- 2-4 MPC / ADET
- 24th - ISA release
- 26- 28 IPC / ADET
- 13-26 Execution (Ft Meade)
- 1-30 Mini-Guards

Cyber Flag 14-1
- Service VM Reqs
- 16-18 IPC Ft. Meade
- 4-6 PLANEX / Ft. Meade
- 1st - ISA release
- 10-13 AAR/CDC Smart Ctr
- TBD Network Range Sync Ft. Meade
- 25-27 MPC / Ft. Meade
- 20-22 FPC / Ft Meade
- 28 MSEL Sync / Ft. Meade
- Oct 28 – 8 Nov Execution

Mini-Flags
- (DISA, AFCYBER, MARFORCYBER, FLTCYBER, Coalition) x 2 Events Each

Cyber WarGame
- 3-7 Working-Seminar/s Andrews Smart Center
- 19-23 Execution / Andrews Smart Center

Legend:
- ◆ Execution
- ◆ Conference
- ◆ ISA release date
- ◆ CG Mini Guards Spin-Ups
- ◆ Persistent XNET Dev

Cyber Component Commanders Meeting (22 October 2013)

The overall classification of this briefing is: ~~TOP SECRET//NOFORN~~

Classified By (b)(3) 130b
Derived From: USCYBERCOM SCG
Dated: 20111011
AND
Derived From: NSA/CSSM 1-52
Dated: 20070108
Declassify On: 20380901

Cyber Component Commanders Meeting

(22 October 2013)

Cyberspace Operations

(b)(3) 130b

USCYBERCOM J3

The overall classification of this briefing is: ~~TOP SECRET//NOFORN~~

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(U) Operations & Planning Update

(b)(1) Sec 1.4(a)

- (U//FOUO) Presentation brief to J3 (b)(3) 130b DISA) scheduled 24 Oct, STRATCOM on 28OCT

Cyber Mission Force: FY13 – FY14 Build

USA =	USAF =	USMC =	USN =

National Mission Teams	National Support Teams	National Cyber Protection Teams	DoDIN Cyber Protection Teams

(b)(1) Sec 1.4(a)

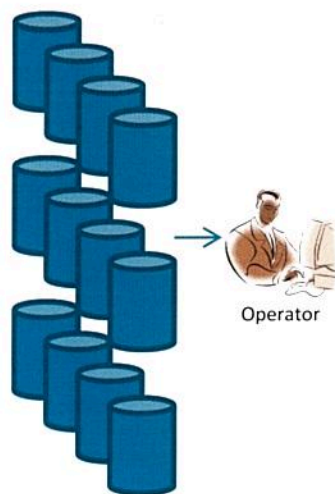| Combat Mission Teams	Combat Support Teams	CCMD Cyber Protection Teams	Service Cyber Protection Teams

(b)(1) Sec 1.4(a)

Current State – Intelligence Centric Platform

Operator

Databases, Test Labs,
Development Labs…
and More Databases.

Planners,
Targeteers, Linguists,
TOPIs, R&T Analysts,
Developers, Testers,
Fires Support
Personnel,
Etc.

(b)(1) Sec 1.4(a)

(b)(1) Sec 1.4(a)

Future Strategy

(b)(1) Sec 1.4(a)

(b)(1) Sec 1.4(a)

(b)(1) Sec 1.4(a)

Databases, Test Labs,
Development Labs
etc.

(b)(1) Sec 1.4(a)

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Cyber Component Commanders Meeting

(22 October 2013)

Cyber Mission Force Training and Cyber Flag Update

(b)(3) 130b

USCYBERCOM J7

The overall classification of this briefing is: **UNCLASSIFIED//FOR OFFICIAL USE ONLY**

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Questions/Discussion?

Cyber Component Commanders Meeting (22 October 2013)

Next Meeting:
22 November 2013, 0830-1300

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