November 27, 2001

- Focus on WMD.

- Slices (building momentum for regime change): might not have to go all the way

  b(1) 1.4(a). 1 4(c)

  - WMD sites.
  - Seize or destroy offensive missile sites (factories, deployed systems).
  - Seize or destroy Republican Guards.
  - Oil fields in south.
  - Oil fields in north.
  - Seize western desert:
    - Secure Jordanian border,
    - Prevent SCUD missile launches (against Israel).
  - Deploy ground forces in western desert or south of Baghdad:
    - Threaten Baghdad.
    - Force Republican Guards to move and present targets.
  - Cut off Baghdad:
    - Prevent movement of WMD materials.
    - Pressure on regime.
  - Protect Provisional Government, north or south.
  - Regime change.

- How start?

  - Saddam moves against Kurds in north?
  - US discovers Saddam connection to Sept. 11 attack or to anthrax attacks?
  - Dispute over WMD inspections?
    - Start now thinking about inspection demands.

- Surprise, speed, shock and risk.
  - Do not reduce footprint now.
  - Be ready to strike from a standing start.

Start military action before moving into place all the force Republican Guards that would be required in the worst case. Larger forces flow in behind.

- Decapitation of government.

  - Do early.
  - Cut off communications too — including television and radio.
UNCLASSIFIED

- TOP SECRET CLOSE HOLD -

- Abort any executive order to
  b(1) 1.4(a)

- Consider radical ideas
  b(1) 1.4(a). 1.4(c)

- Protect options for unilateral action.
  - No-Saudi option.
  - No-Turkey option.
  - US may get cooperation only from 2 or 3 of GCC countries.

- Coalition – who do we want in?

- Declaratory policy:
  - Inspections.
  - What if Saddam uses CW or BW or fires missiles at neighbors?
  - Warnings to regime.
  - Warnings to individuals in Iraq's WMD programs.
  - Amnesty for defecting forces?

- Provisional government.
  - War crimes indictments against Saddam and top lieutenants.
  - Recognize once pieces are liberated from north and south (no separate Kurdish state).
  - UN seat.
  - Release frozen Iraqi assets to the Provisional Government.
  - Give control over oil sale proceeds from liberated fields.

- Unlike in Afghanistan, important to have ideas in advance about who would rule afterwards.

- Doing the planning.
  b(1) 1.4(a)
  - Confidentiality.
  - How many people do you need?
  - Can talk to service chiefs and get you people, who will be detailed to you.

WHERE DO THE WORK? HERE OR DC?

- TOP SECRET CLOSE HOLD -
UNCLASSIFIED
- They can work in DC or in Tampa.
- Rough concept, not complete execution-level planning.
- Deadline.

- Command structure issues.
  - Centcom and Eucom.

- Influence Campaign... when begin?

- Next steps