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ASSISTANT SECRETARY OF DEFENSE

WASHINGTON, D.C. 20301-3040

6 AUG 1991

COMMAND, CONTROL, COMMUNICATIONS AND INTELLIGENCE

MEMORANDUM FOR DIRECTOR, DEFENSE INTELLIGENCE AGENCY

SUBJECT: Strengthening Defense Intelligence - DIA HUMINT Plan (U)

UNC (~~S~~/NF) I have examined your 20 June 1991 proposed concept for restructuring the management of the Department's Human Resources Intelligence (HUMINT) system. I concur with the two basic "imperatives" of centralized operational control (operational tasking authority) and program execution control. These elements must now be built upon to describe required actions, milestones, manpower and resource requirements, options, and other specifics upon which an implementation decision can be made.

UNC (~~S~~/NF) I therefore request that you submit a complete implementation plan, based on the following guidance and with options and excursions as indicated, no later than 1 September 1991:

1. The DoD HUMINT Manager will exercise HUMINT operational tasking authority (HOTA) over all elements of the DoD HUMINT system. This authority will include assigning tasks to specified resources, designating objectives, and providing direction to accomplish HUMINT missions.

2. The DoD HUMINT Manager will exercise program execution control over those elements of the DoD HUMINT system funded within the General Defense Intelligence Program (GDIP) through the mechanism of a DoD Consolidated HUMINT Program (DCHP). This control will be performed under the guidance of the GDIP Program Manager and in consultation with the Services, and will include program development and review, establishment of DoD HUMINT resource priorities, and direction for program adjustments. The plan should identify specific authorities and resources required for the exercise of this control.

3. The plan will examine in detail a DoD HUMINT organization under which the HUMINT Manager assumes control of all DoD controlled HUMINT resources and operations, including assumption of responsibility for all [redacted]

4. The plan will carefully examine the option of establishing a separate field operating activity (FOA), external to DIA, for management of DoD [redacted]

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5. The plan must address procedural and organizational implications of full integration and coordination of the disciplines of HUMINT and foreign counterintelligence.

6. The plan must include the incorporation of specific management procedures for improving the effectiveness and efficiency of overt HUMINT and collection of open source information.

(U) Upon receipt of the plan, I will select a course of action and coordinate any aspects which require the Secretary of Defense's approval with the OSD Staff, the Services, the JCS, and other agencies as appropriate.

UNC
~~(S/NF)~~ Other items of general guidance for the preparation of your implementation plan are attached.

Duane P. Andrews

Attachment
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