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28th May, 1951.

MEMORANDUM FOR: MR. RICHARD FURTHOUSER  
Near Eastern Affairs  
The Department of State

SUBJECT: Next Meeting with the British Group on Middle  
East Oil

1. The following proposed points for discussion for such a meeting, say for the beginning of June in Alexandria, is submitted for referral to the British Embassy.

a. The British should have selected and have present the person or persons who will work opposite CIA at the field level. USG will send at least two such representatives from CIA. Arrangements should be worked out between these groups on future contacts.

b. The British should be prepared to submit the names of cleared personnel in each of the oil companies involved, who have been advised of the program and who have been authorized to proceed in planning and implementing a denial program. Arrangements should be worked out with these individuals or groups on future contacts.

c. Clear understanding should be reached as to the extent and degree of denial.

d. Clear understanding should be reached as to safe methods of infiltrating and storing the special denial equipment and materials.

e. Clear understanding should be reached as to what, if any, materials or equipment will come from US; how obtained, financed, delivered, etc.

f. Arrangements should be worked out for providing the training personnel who will instruct company people in the use of the special devices (explosives, incendiaries, etc.) used in denial.

g. Arrangements should be worked out for a meeting, immediately subsequent, say in Rome, to which key company officials would be brought for indoctrination.

2. In order to clarify the problem, the following steps in putting a denial program into being are submitted. They are based on US experience in organizing the program in Saudi Arabia and on the principle that cleared company personnel shall be given only that information which is essential to their individual responsibilities.

a. Clear enough executive committee members of each of the oil companies involved, so as to provide a secure quarum which can authorize the denial action.

b. Head into the problem at least one cleared company official in the field and place him in charge of planning, after he has secured the necessary authority from his executive committee.

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c. Clear the necessary operating officials and planning staff in the field so that work may proceed at that level.

d. Read these people into the problem and give them access to the existing technical developments, as already worked out in Saudi Arabia, on which they can base their own planning.

e. Train the local executive and supervisory force in each company in the handling of the necessary devices for denial-explosives, incendiaries, etc., so that they in turn can train and supervise the personnel charged with the final denial effort.

f. Prepare detailed plans and from them draw bills of materials needed to implement the denial plans. Then purchase, package and infiltrate these materials and store them in the various areas so that they will be readily available when the time comes to use them.

g. Establish chains of command and sequence of operations for triggering the final operation.

h. Provide for the protection and final evacuation of the denial force.

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