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## *Eligible Receiver 97-1*

*Agenda*



- Introduction
- Threat
- What happened?
- Key Observations / Discussion
  - Information Operations
  - Indications and Warning
  - Command and Control
  - Consequence Management
  - Interagency
- Summary



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## *Eligible Receiver 97-1*

*Program Objectives*



- Improve the readiness of U.S. Forces to conduct Joint Contingency operations by exercising the following:**
- *Crisis Action Planning Procedures ("No-Notice")*
  - **Command and Control Relationships**
  - **Communications Connectivity**
  - *DOD relationships with other Federal Agencies*



Chairman's Instruction  
3510.01 April 4, 1994

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## *Eligible Receiver 97-1*

### *Agenda*



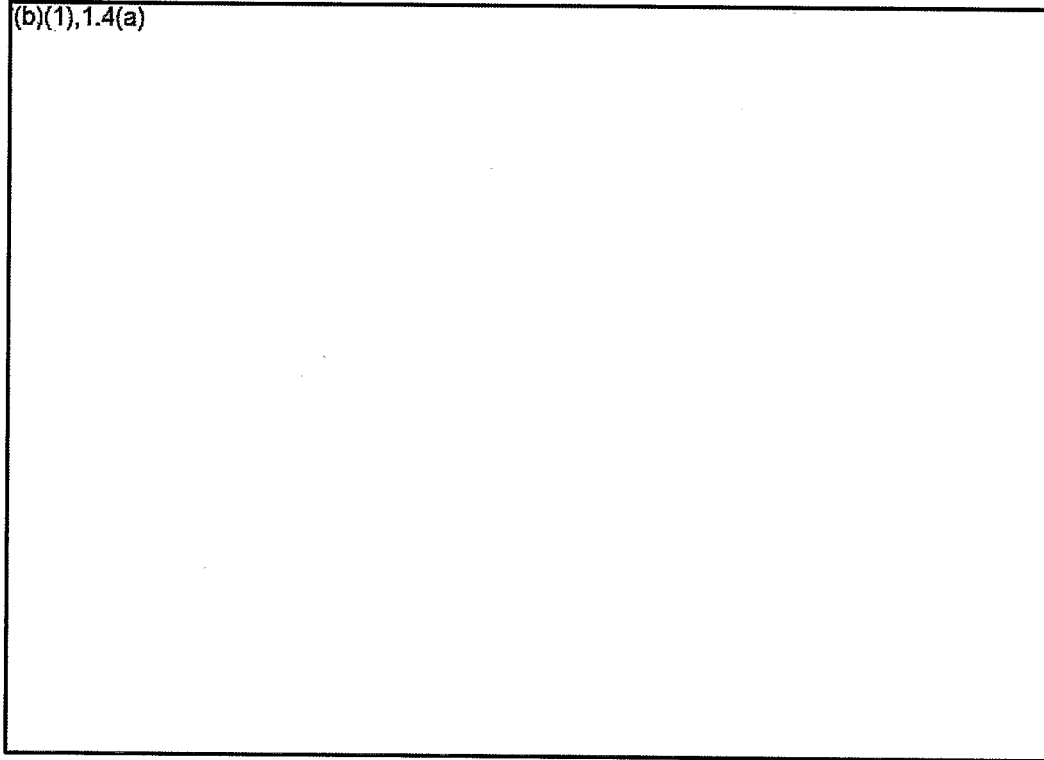
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*Eligible Receiver 97-1*

*Key Observations*



**INFORMATION OPERATIONS**

**INDICATIONS & WARNING**

**COMMAND & CONTROL**

**CONSEQUENCE MANAGEMENT**

**INTERAGENCY**

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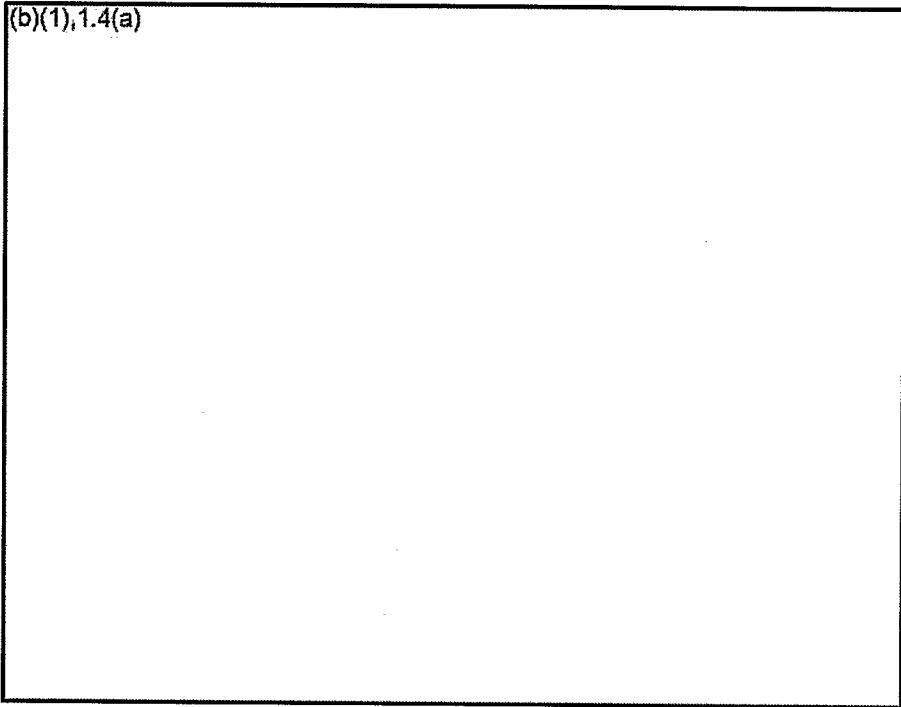
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*Eligible Receiver 97-1*  
*Key Intelligence Players: 10*



- CLASSIC
- DIA
  - NSA
  - CIA
  - NIMA
  - NRO
  - DOS
  - Services

- ADDITIONAL
- NSC
  - DOJ
  - DOT
  - DOE
  - DOC
  - TRANS
  - FEMA
  - FBI
  - DISA
  - National CERTS

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*Eligible Receiver 97-1*

*Key Observations*



**INFORMATION OPERATIONS**

**INDICATIONS & WARNING**

**COMMAND & CONTROL**

**CONSEQUENCE MANAGEMENT**

**INTERAGENCY**

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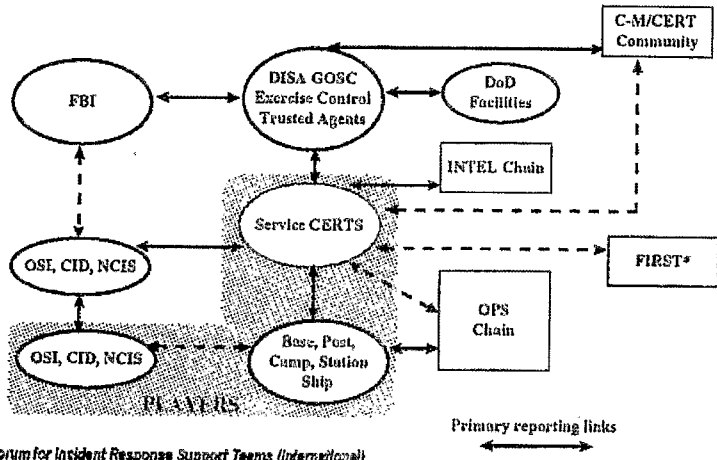
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# Eligible Receiver 97-1

## Computer Emergency Response - Reporting system



\* Forum for Incident Response Support Teams (International)

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*Eligible Receiver 97-1*

*Key Observations*



**INFORMATION OPERATIONS**

**INDICATIONS & WARNING**

**COMMAND & CONTROL**

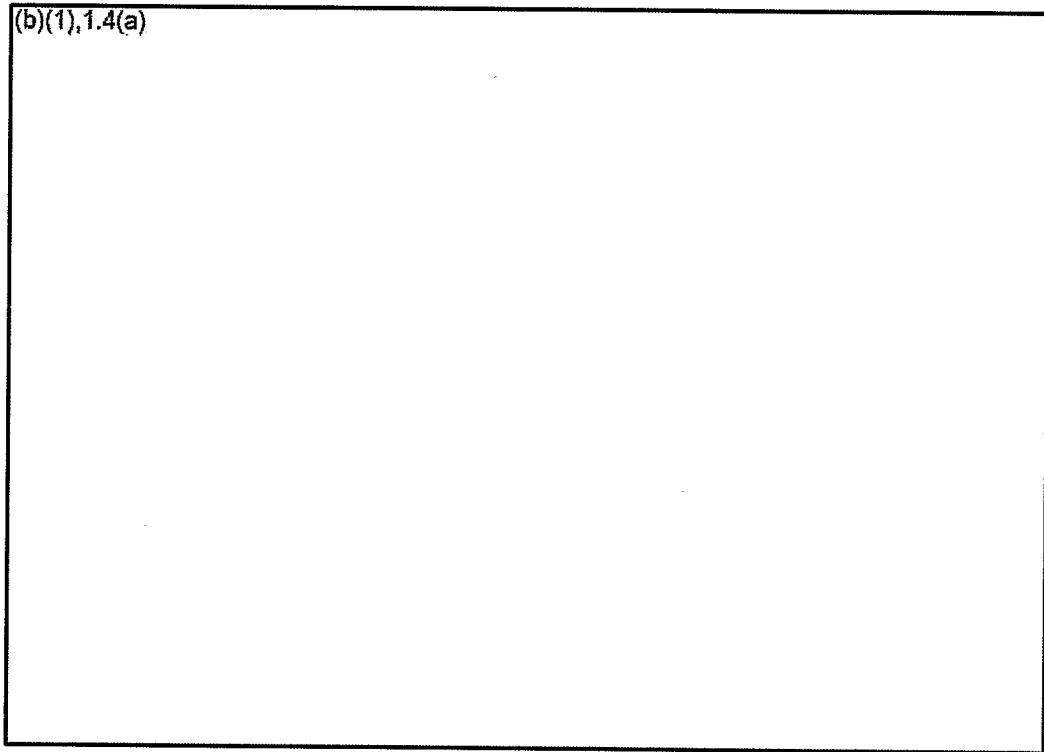
**CONSEQUENCE MANAGEMENT**

**INTERAGENCY**

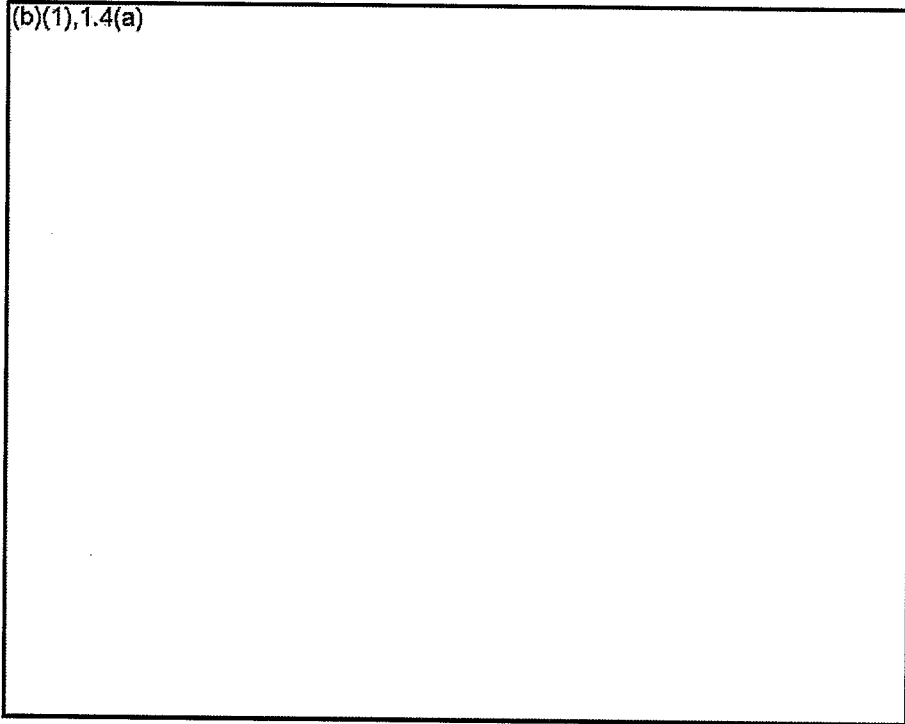
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*Eligible Receiver 97-1*

*Key Observations*



**INFORMATION OPERATIONS**

**INDICATIONS & WARNING**

**COMMAND & CONTROL**

**CONSEQUENCE MANAGEMENT**

**INTERAGENCY**

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## *Eligible Receiver 97-1*

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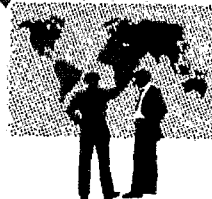
## *ELIGIBLE RECEIVER 97-1*

*Summary*



### WHERE DO WE GO FROM HERE?

- Promulgate ER After Action Review
  - Mobile Briefing Teams (NSA/DISA) ✓
  - CINCs Conference - 25 June ✓
  - PCCIP - 26 June ✓
  - Service Briefs - 2 July ✓
  - SECDEF Brief - 3 July
  - Final Observation Report



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## ELIGIBLE RECEIVER 97-1

Summary

### WHERE DO WE GO FROM HERE?

NSA / DISA

- Restoration of systems continues
- NSA listing of vulnerabilities (80%) to DISA
  - Compiling remainder - Estimate 1 August completion
- Technical briefings / assistance visits
  - SOCOM / PACOM - 23 June
  - DLA - 24 June
  - NMCC - 25 June
  - SPACECOM - 30 June
  - TRANSCOM - 3 July
- Discussions with ASIMs engineers

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## ELIGIBLE RECEIVER 97-1

Summary

### WHERE DO WE GO FROM HERE?

JOINT STAFF OPR:J3

- Identify Lessons Learned and POA&M timeline
  - What happened?
  - What capabilities do we need?
  - What organizational/technology fixes do we need?
    - Developing issues / assigning responsibilities
  - Integrate EVIDENT SURPRISE 96 & 97 Lessons Learned
- Test recommended fixes in follow-on exercises
- Support President's Commission on Critical Infrastructure Protection

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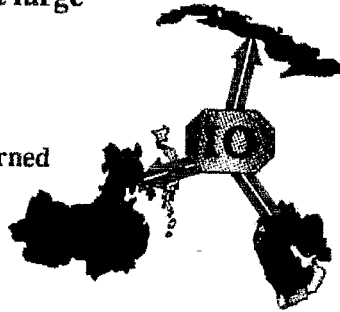
## ELIGIBLE RECEIVER 97-1

Summary

### WHERE DO WE GO FROM HERE?

#### *CINC Exercises*

- Continue integration of IO writ large
- Selective use of CNA
  - CNA Red Teams
  - Validate solutions to Lessons Learned



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## ELIGIBLE RECEIVER 97-1

Summary

### WHERE DO WE GO FROM HERE?

#### *OSD*

- Continue to refine policy / technological issues
  - Within DoD - Group of 5 - "G5"
  - DOD and IC - "Small group", IO Steering committee
  - Need to establish DOD, DOJ, IC working group
- In depth technical review of exercise data  
(ASD (C3I) w/DISA, NSA)
- Continue to support Presidential Commission on  
Critical Infrastructure Protection

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# ELIGIBLE RECEIVER 97-1

Summary



## WHERE DO WE GO FROM HERE?

*National*

- Continued refinement of organizational and policy issues at National Level
- Presidential Commission on Critical Infrastructure Protection
- Expanded CSG (?)

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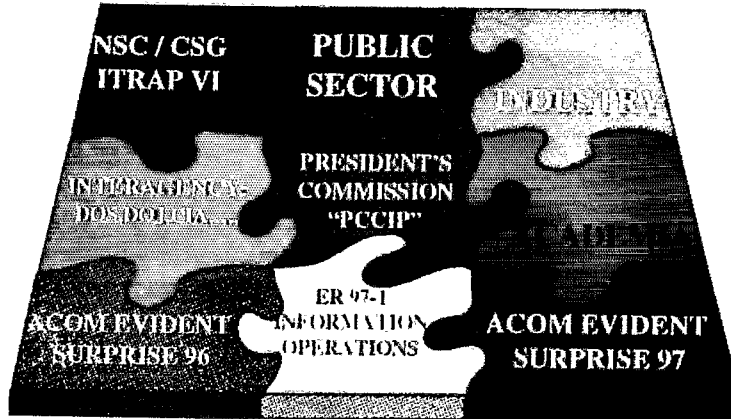
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## **"A TEAM EFFORT"**



Significant Lessons Learned - Need to Work



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