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G. C. Allen, USDOE/NVOO

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IDENTITY DEBRINGER

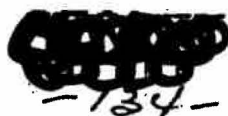
COMMENTS AND OBSERVATIONS

1. WORKING POINT CONTROL WAS VERY CUMBERSOME, TIME-CONSUMING; AND OCCASIONALLY COUNTER-PRODUCTIVE. REPEATEDLY CLEARING THE WP BECAUSE OF CONCERNS OVER RANDOMLY BLINKING LIGHTS AND OTHER REASONS SLOWED THE TECHNICAL EFFORT CONSIDERABLY. A BALANCE MUST BE REACHED THAT ALLOWS FOR GOOD WP CONTROL AND EXPEDITIOUS OPERATIONS THAT ARE NECESSARY TO ACCOMPLISH THE TECHNICAL TASK.

2. POOR COMMUNICATIONS CONTRIBUTED TO THE DIAGNOSTICS AND DISABLEMENT EFFORTS TAKING MUCH LONGER THAN PREDICTED ON THE INITIAL TIME LINE. BOTH TECHNICAL EFFORTS ARE HEAVILY DEPENDENT UPON GOOD COMMUNICATIONS. A RESULT OF THIS EXERCISE IS THAT PLANS MUST BE MADE AND EQUIPMENT DEVELOPED THAT ASSUMES NO COMMUNICATIONS, AS HAS BEEN THE RULE IN MOST OF OUR PAST EXERCISES.

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5B. THE "SPLIT" SCENARIO RESULTED IN SPLITTING THE BEST COMMUNICATIONS ASSETS AND AS A RESULT WE HAD POOR COMMUNICATIONS AT BOTH SITES.

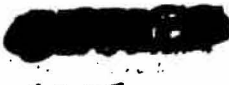
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5. THE ASSESSMENT AND INTELLIGENCE FUNCTION MUST BE LOCATED AT THE TOC AND FOLDED IN UNDER THE COMMANDER FOR SCIENCE. ITS PRESENT LOCATION, IN THE CP, DOES NOT ALLOW FOR TIMELY INFORMATION TO THE COMMANDER FOR SCIENCE AND DOES NOT SUBSTANTIALLY ADD TO THE CAPABILITY TO SOLVE THE "TECHNICAL" PROBLEM AT HAND.

6. THE COMMANDER FOR SCIENCE NEEDS SOME STAFF TO HELP HIM PERFORM SUCH FUNCTIONS AS COORDINATION OF ALL THE TECHNICAL FUNCTIONS, TRAFFIC CONTROL TO THE WORKING POINT, GENERATING TECHNICAL POSITIONS AND OPTIONS. IN MY VIEW, THE COMMANDER FOR SCIENCE HAS THE

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RESPONSIBILITY TO SOLVE THE TECHNICAL PROBLEM AND THE ORGANIZATION SHOULD BE TAILORED TO HELP HIM DO THAT JOB.

7. A LACK OF UNDERSTANDING ON THE PART OF THE BOD COMMANDER (AT THE TOC) AS TO THE DETAILS OF THE TECHNICAL OPERATIONS, AND OF THE BOD TROOPS IN GENERAL HAS CAUSED SOME OF THE LACK OF EXPEDITIOUS OPERATIONS AT THE WP. CONTINUED TRAINING, SUCH AS THE "JIGSAW" OPERATIONS APPEAR TO BE NECESSARY.
8. ALTHOUGH INTERAGENCY COORDINATION HAS COME A LONG WAY IN THE LAST 10 YEARS, IT HAS A LONG WAY TO GO. CONTINUED EXERCISES AND PLANNING SHOULD CONTINUE. A "SUPER" NEPB SHOULD BE IDENTIFIED AND TASKED WITH IMPROVING INTERAGENCY COORDINATION DURING NUCLEAR EMERGENCIES.
9. THE SUPPORT OF TECHNICAL PEOPLE BACK AT THE LABS (HOME TEAMS) WAS VERY GOOD. HOME TEAM SUPPORT HAS ALWAYS BEEN ASSUMED AND TAKEN FOR GRANTED. THIS ASPECT OF THE NEST CAPABILITY SHOULD BE EMPHASIZED AND ENHANCED.
10. THE BOD ALWAYS PROCEEDS VERY CAUTIOUSLY WHEN IT COME TO CLEARING BOOBY TRAPS AND PROTECTIVE DEVICES. IN THE SCENARIO, DESPITE AN ALL OUT "ATTACK" AT THE DEVICE LOCATION BY BOD UNITS, A DELIBERATE, PAINSTAKINGLY SLOW ACCESS PROBLEM WAS STILL DEEMED

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