

UNCLASSIFIED

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~~SECRET RESTRICTED DATA~~

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TO : BOB NELSON

LESSON LEARNED:

FOR THE PURPOSE OF THIS DISCUSSION, CONSIDER THE FOLLOWING:

A. THE U.S. HAS FOUR KINDS OF ASSETS AVAILABLE FOR DEALING WITH TERRORIST ACTIVITIES OCONUS, I.E.:

1. THE EST - A SMALL GROUP OF HIGH-LEVEL EXPERTS (STATE, CIA, JSOC, FBI, NEST, COMMUNICATIONS, ETC.) WHOSE FUNCTION IS TO EVALUATE A SITUATION AND COORDINATE U.S. ACTION).
2. JSOC- - THE U.S. STRIKE FORCE.
3. NEST - THE U.S. NUCLEAR ANTI-TERRORIST TECHNICAL CAPABILITY.
4. DOD - CINC AREA COMMANDERS AND THEIR ASSETS.

B. IN RESPONSE TO A SPECIFIC TERRORIST ACTIVITY, THE EST AND JSOC ASSETS ARE "SURGICAL FORCES" - THEY GO IN FAST, WITH AS LOW A PROFILE AS IS POSSIBLE, DO THEIR THING, AND PULL OUT QUICKLY. THEY ARE NOT LONG-TERM RESIDENT ASSETS AT AN INCIDENT SITE, NOR IS THE JSOC IN ANY USUAL MILITARY SENSE A SECURITY OR FIGHTING FORCE. THEY ARE "JUMPERS, STICKERS, AND SHOOTERS."

C. THE NEST ASSETS, IF THEY ARE DEPLOYED OCONUS, MAY BE ABLE TO COMPLETE THEIR ACTIVITIES ON THE SAME TIME SCALE AS EST AND JSOC, USUALLY THEY WILL NOT. IF THEY DO NOT, AND EST AND JSOC MUST LEAVE, NEST DOES NOT HAVE RESOURCES TO PROVIDE FOR ITS OWN SECURITY.

D. IF THE EST AND JSOC- ASSETS MUST LEAVE, AND THE INCIDENT SITE IS WITHIN THE JURISDICTIONAL BOUNDARIES OF A U.S.-CINC AREA COMMANDER, RESPONSIBILITY FOR SECURITY OF NEST ASSETS MAY BE PASSED TO THAT COMMANDER.

E. IF THE INCIDENT SITE DOES NOT LIE WITHIN A US-CINC COMMAND, THE U.S. MUST EITHER SEND IN ADDITIONAL U.S. SECURITY FORCES OR RELY ON THE SECURITY FORCES OF THE HOST COUNTRY.

LESSONS:

1. ON ANY OCONUS DEPLOYMENT OF EST-JSOC -NEST ASSETS, IT MUST BE ASSUMED THAT EST-JSOC- ASSETS WILL DEPART THE INCIDENT SITE AS SOON AS THE JSOC- ACTIVITIES ARE COMPLETED.
2. AS SOON AS POSSIBLE IN THE INCIDENT TIME-LINE, AN ESTIMATE SHOULD BE MADE OF THE LENGTH OF TIME THAT NEST ASSETS WILL BE NEEDED AT THE INCIDENT SITE. IF THAT TIME GOES BEYOND THE DEPARTURE TIME OF EST-JSOC- , AN EARLY, CLEARLY UNDERSTOOD DETERMINATION MUST BE MADE WITH THE HOST COUNTRY AS TO WHO WILL PROVIDE SECURITY TO U.S. ASSETS DURING THIS PERIOD.

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