

**CONFIDENTIAL**

THE SECRETARY OF DEFENSE  
WASHINGTON, D. C. 20301

*Utgers  
Huntington*

3 AUG 1977

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Luncheon with the JCS on 5 August

Topics you might want to raise with the Chiefs to draw them out are the following:

Foreign Policy

- Panama Canal negotiations . . . U.S. objectives . . . state of play . . . national security considerations.
- PRC/Taiwan . . . U.S. objectives . . . overall Western Pacific context . . . relation to US-Soviet competition.
- Middle East . . . prospects for peaceful settlement of boundaries . . . potential for conflict.
- Nature and outcome of possible conflicts in the Persian Gulf.
- Implications of N.Korea's declaration of "military zone" out to 50 miles . . . effect on US reconnaissance . . . warning of attack . . . Law of the Sea context.
- Naval force deployments . . . how many carriers do we need forward? . . . where? . . . asymmetry between US and Soviet deployments in Pacific.

Military Strategy and Force Structure

- B-1/Cruise Missile decision . . . status of Congressional action . . . how to proceed with acceleration of cruise missile programs . . . SALT implications (esp. test ranges) . . . maintenance of an FB-111 production capability.

Command & Control and Management

- No-Notice Exercising of rapid reaction forces . . . book in hand, first test yet to be run.
- Missile Attack conferencing . . . IVORY ITEM exercises.

Classified by Sec Def

EXEMPT FROM GENERAL DECLASSIFICATION SCHEDULE

EXECUTIVE ORDER 11652. EXEMPTION CATEGORY 1

DECLASSIFY ON Imp to Det

**CONFIDENTIAL**

2272

**CONFIDENTIAL**

2

I think the JCS are likely to bring up several items if you encourage them to speak out on their concerns:

Foreign Policy

- Drawdown of ground combat forces in Korea . . . phasing . . . compensatory force changes . . . transfer of equipment . . . future exercises.

Military Strategy and Force Structure

- PRM-10 approach and findings . . . limitations . . . follow-on efforts . . . the need for national strategy and clear general guidance . . . naval force planning.
- SALT . . . prospects for agreements . . . extension of interim agreement? . . . long-term US objectives.
- ICBM force planning . . . vulnerability of MM force . . . a mobile MM III? . . . M-X progress, basing concepts.

Command & Control and Management

- Unionization . . . DOD directive . . . status of legislation . . . dealing with grievances and perceived "erosion of benefits."
- Micro-management . . . by Congress as well as by OMB and OSD . . . the fact that the individual Services have very little say in how they carry out their missions.

*Harold Brown*

**CONFIDENTIAL**