

3291

~~TOP SECRET~~
JCS SUMMARY SHEET

TO: CJCS	CLASSIFICATION TOP SECRET	FOR USE BY ORIGINATING DIRECTORATE J3M 2492 1978 30 NOV 1978				
THRU: DJS	<i>Gen Jones Understand OUSD(P) supports psn in this paper. you may wish to discuss with me pending memo</i>		DJSM NO. 19.39- 11/2	ODJS SUSPENSE DATE		
SUBJECT: CINCAD Quarterly Report 13 October 1978 (U)		ACTION				
		APPROVAL	SIGNATURE	INFORMATION	OTHER	
			X	X		
REMARKS	EO25x6 JS/OSD Appeal					
<div style="position: absolute; left: 20px; top: 20px; transform: rotate(-90deg); font-size: 2em;">385 - Executive Summary - Item</div> <div style="position: absolute; top: 50px; left: 100px;">[Redacted]</div> <div style="position: absolute; top: 100px; left: 180px;">[Redacted]</div> <div style="position: absolute; top: 150px; left: 70px;">[Redacted]</div> <div style="position: absolute; top: 200px; left: 300px;">[Redacted]</div> <div style="position: absolute; top: 300px; left: 220px;">[Redacted]</div> <div style="position: absolute; top: 350px; left: 700px;">[Redacted]</div> <div style="position: absolute; top: 380px; left: 740px;">[Redacted]</div> <div style="position: absolute; top: 400px; left: 650px;">[Redacted]</div> <div style="position: absolute; top: 420px; left: 770px;">[Redacted]</div>						
NO JOINT STAFF OBJECTION TO DECLASSIFICATION REQUIRES CONCURRENCE OF <u>USAF, O9D</u> DATE: <u>9/16/04</u>		Classified by Director, J-3 EXEMPT FROM GENERAL DECLASSIFICATION SCHEDULE OF EXECUTIVE ORDER 11652 EXEMPTION CATEGORY 3 DECLASSIFY ON DECEMBER 31, 2008				
ACTION OFFICER M.V.MASCIOLA LtCol, USAF StratOpsDiv, J-3, X78508	COORDINATION/APPROVAL					
	OFFICE	NAME	EXTENSION	OFFICE	NAME	EXTENSION
	J-3	<i>O'Malley</i>		J-5	<i>Lewis</i>	
DATE OF PREPARATION 31 Oct 78		Declassified Appeal#: MDR17-001 Case#: NW 35459 Date: 12-12-2017				

JCS FORM NO. 9
JULY 72

~~TOP SECRET~~
~~TOP SECRET~~

EO25x5 JS/OSD Appeal
EO25x6

However, dangers of doing so identified in the 21 Aug DJSM remain unchanged. Ability to accomplish purpose of IVORY ITEM, i.e., test of surprise attack procedures, may be impaired by

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

EO25x4 USAF appeal
EO25x5

[Redacted]

- a. IVORY ITEM remain US-only in nature.
- b. Attached memorandum to SecDef with above conclusion be forwarded.

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THE JOINT CHIEFS OF STAFF
WASHINGTON, D.C. 20301



EO25x5 JS/OSD Appeal
EO25x6

MEMORANDUM FOR THE SECRETARY OF DEFENSE

Subject: [redacted] Participation in IVORY ITEM Exercises (TS)

[redacted]

[redacted]

[redacted]

[redacted]

[redacted]

[redacted]

[redacted]

[redacted]

[redacted]

[redacted]

[redacted]

EO25x4 USAF appeal
EO25x5

Classified by CJCS
EXEMPT FROM GENERAL DECLASSIFICATION
SCHEDULE OF EXECUTIVE ORDER 11652
EXEMPTION CATEGORY 3

DECLASSIFY ON DECEMBER 31, 2008

~~TOP SECRET~~

~~TOP SECRET~~

DEPARTMENT OF THE AIR FORCE

HEADQUARTERS AEROSPACE DEFENSE COMMAND

PETERSON AIR FORCE BASE COLORADO 80914



13 OCT 1978

Honorable Harold R. Brown
Secretary of Defense

Dear Mr. Secretary

(U) To continue the discussion of missile warning and attack characterization, three additional areas of concern are, I think, now worth mentioning.

(TS) First is Dick Steadman's report on the NMCS. I think it is a good piece of work and am in agreement with most of what he says. What he doesn't say is worth considering.

[REDACTED] may recall,
[REDACTED] Dick, like almost everyone who has been involved in [REDACTED] including the Joint Chiefs and the U & S commanders, has put almost all of his emphasis on the offensive aspects of the policy -- [REDACTED]

EO25x5 JS APPEAL

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CLASSIFIED BY SAF/US
EXEMPT FROM GENERAL DECLASSIFICATION
SCHEDULE OF EXECUTIVE ORDER 11652
EXEMPTION CATEGORY (3)
DECLASSIFY ON 31 Dec 2008

ADCOM XP-78-081

NOFORN

NW#: 35459Appeal Num: MDR17-001

DocId: 31431128

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(TS) I am aware of the comments you have made from time to time concerning the [REDACTED]

I think almost every military person of my acquaintance shares your uncertainty. Nevertheless, as long as the [REDACTED]

to make it work. I have therefore commissioned an ADCOM study to examine this issue: within the context of NUWEP, what are our worldwide warning and attack characterization (including NUDET-reporting) capabilities and deficiencies through the next ten years? I hope to have at least a first-order investigation completed by the end of the year; where we go from there will, I think, depend on what this first effort looks like.

EO25x5 JS/OSD appeal
EO25x6

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considerations, would restrict [redacted] participation, including the Command Director, [redacted] to the small corner of the Command Post which would remain devoted to the atmospheric defense mission. The implications of such a development are, of course, obvious; [redacted] participation is reduced to such a low level, the value to [redacted] of the Alliance will clearly diminish and its continued existence could become uncertain. The bureaucratic impediments to a bottom-up solution have become practically insurmountable.

(S) Finally, in the missile warning area, you commented on my last letter with respect to [redacted] Stations to "keep working on this." Since then, in August, we briefed the Air Staff, the Joint Staff, and the OSD staff on alternative and recommended solutions. Fundamentally, we recommended a building-block approach [redacted]

EO25x5 JS/OSD APPEAL
EO25x6

importance of this requirement is being obscured by the pressing, but routine, day-to-day concerns of the staffs and little movement is being made toward a decision. DT&F

~~TOP SECRET~~

3
EO25x4 USAF appeal
EO25x5

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concerning a joint Canadian-US study of future North American air defense requirements. In September, we were visited by both Mr. John Anderson, the senior Canadian representative on the study, and (separately) Deputy Assistant Secretary (ISA) Jim Siena, the senior US representative, and his party. We spent what I hope was a profitable day with each and are now awaiting the generation of the terms of reference which will be completed in about a month. In addition, Mr. Wally Henderson, Director of Surveillance and Warning Systems in the office of the Deputy Under Secretary (R&E), another full-time member of the study group, was out early this month for a day of lively discussions, update briefings, and background discussions.

(S) Although it is certainly too early to make any definitive observations concerning the study, there are some ominous signs beginning to appear that there are those who may seize upon it as an opportunity to defer and delay once again even the modest modernization and improvement programs presently approved or underway. While I certainly agree that the study should properly examine the direction in which we are going in atmospheric defense and insure that systems presently in sight should be consistent with long-term North American air defense needs, I hope you agree that we should avoid yet more delays in the procurement of near-term systems under the guise of another current North American air defense study.

(U) Second, in September, NORAD hosted what turned out to be a very interesting North American air defense planning conference involving representatives not only of NORAD but also of Alaskan Air Command, ADCOM, and Canada's Air Command. The intended product is a conceptually-based Command view of post-1985 North American air defense requirements which I hope will be available by the end of the year. Both John Anderson and Jim Siena indicated that they thought such a study -- a NORAD effort -- could constitute a useful input into their effort.

(S) Third -- and finally - in the atmospheric area, in accordance with CINCNORAD's Terms of Reference, I have forwarded the NORAD concept plan for AWACS in North American defense to both Admiral Falls and General Jones for approval. As I mentioned in my last letter, the major change in the current concept is a shift away from continuous collocation at ROCCs, a concept which, upon detailed examination, made little tactical or strategic sense, to one of maintaining a minimum number of these command and control elements in a day-to-day survivable posture -- either airborne (for whatever

4

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purpose; not airborne alert), survivable ground alert, dispersed, or deployed. I suspect that the Air Staff will have some problems with the supportability aspects of the concept -- which I think are workable over time -- but I am convinced that the principle is sound and should be supported.

Yours truly



JAMES E. HILL, General, USAF
Commander in Chief

Cy to: CJCS

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OFFICE OF THE SECRETARY OF DEFENSE

WASHINGTON, D.C. 20301

October 20, 1978

MEMORANDUM FOR GENERAL HILL

SUBJECT: CINCAD Quarterly Report of 13 October 1978

SECDEF has read your quarterly report with interest. Please see his marginal notes on the attached copy (they are quoted below for readability).

Page 1

"10/19 Good Report. H.B."

Page 2, Par. 1(TS)

"I agree." "Good."

Page 2, Par. 2(TS)

"Ask CJCS and USD(P) to consider what advisable in this area."

EO25x6 JS/OSD APPEAL

access is

Page 3, Par. 1(S)

"ASD(C³1) to examine and expedite."

Page 4, Par. 1(S)

"USD(R&E) - ASD(PA&E)."

Thor Hanson
Rear Admiral, USN
Military Assistant to the
Secretary of Defense

Attachment
a/s

Copy to:

- CJCS w/atch
- USD(P) w/atch
- USD(R&E) "
- ASD(C³1) "
- ASD(PA&E) "

~~TOP SECRET~~

UPON REMOVAL OF ATTACHMENTS THIS
DOCUMENT BECOMES UNCLASSIFIED

SEC DEF CONTR No. X-3-0.17

EO25x4 USAF appeal
EO25x5

OJCS SUMMARY SHEET

TO: OJCS	CLASSIFICATION TOP SECRET	FOR USE BY ORIGINATING DIRECTORATE J3M 1713 1978 18 AUG 1978			
THRU: DJS	JOHN A. WICKHAM, JR., MG, USA Acting Director, Joint Staff	DJSM NO. 1335-78		ODJS SUSPENSE DATE	
		DJSM DATE 21 August 1978			
SUBJECT: IVORY ITEM Exercise (U)	ACTION				
	APPROVAL	SIGNATURE	INFORMATION	OTHER	
			X		

EO25x6 JS/OSD APPEAL
EO25x5

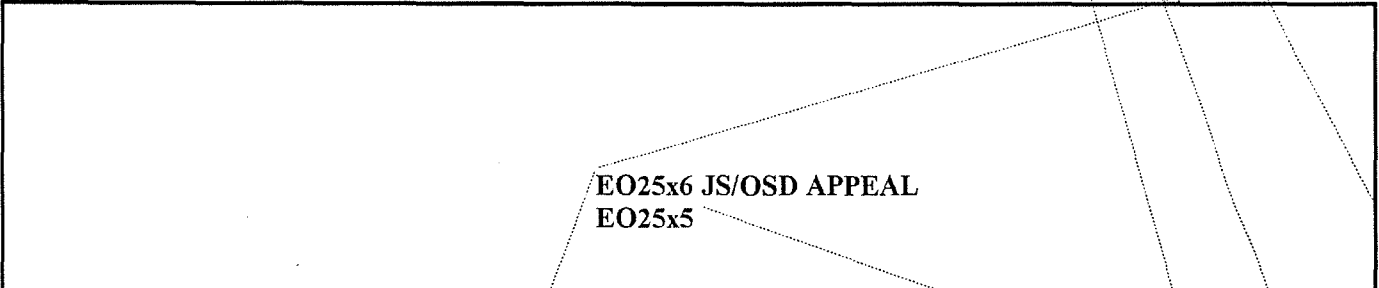
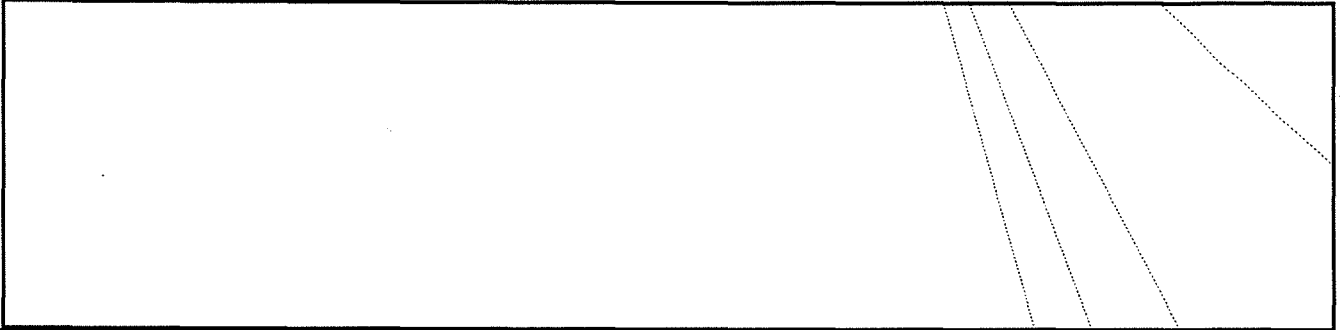
Classified by DDO (Strat & Gen Operations)
SUBJECT TO GENERAL DECLASSIFICATION
SCHEDULE OF EXECUTIVE ORDER 11652
AUTOMATICALLY DOWNGRADED AT TWO
YEAR INTERVALS
DECLASSIFY ON DECEMBER 31, 1988

ACTION OFFICER	COORDINATION/APPROVAL					
	OFFICE	NAME	EXTENSION	OFFICE	NAME	EXTENSION
UNCODED Colonel, USAF Chief, Strat Ops Div, J-3 X57920	J-3	<i>O'Malley</i>		11-5	UNCODED	
DATE OF PREPARATION 15 Aug 78						

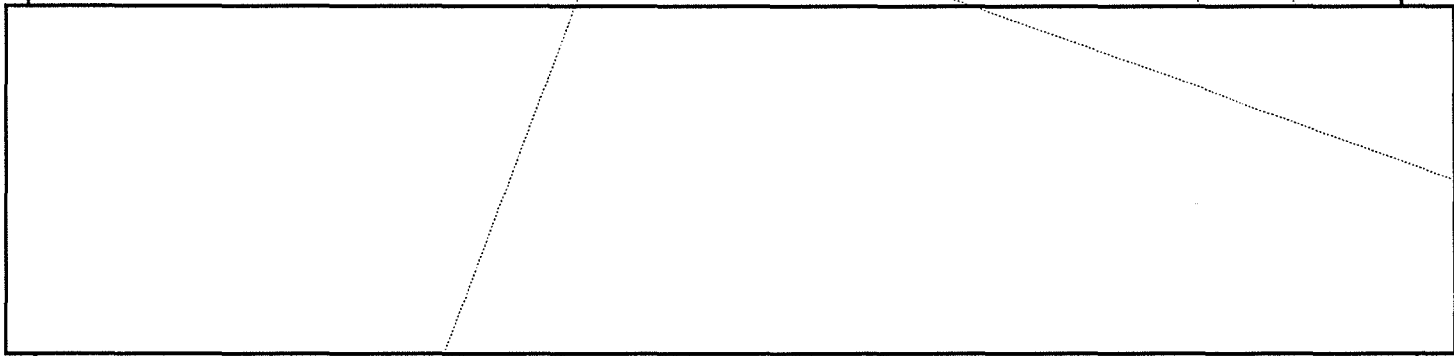
EO25x1 USAF appeal
EO25x5

Subject: IVORY ITEM Exercise (U)

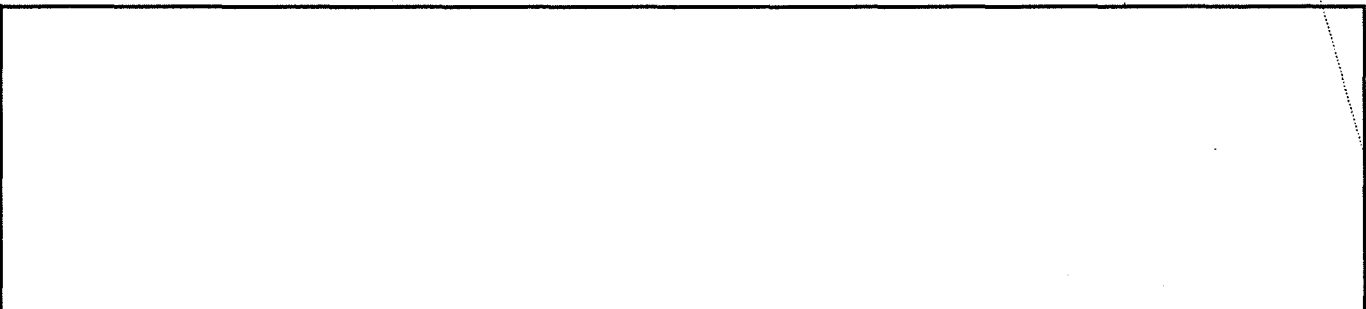
~~(S)~~ Public Law, DOD and JCS direction on handling classified information not strictly applicable to IVORY ITEMS.



EO25x6 JS/OSD APPEAL
EO25x5



~~(S)~~ Nothing in NORAD Terms of Reference specifically prohibits or discourages participation in exercises like IVORY ITEM.



Subject: IVORY ITEM Exercise (U)

[Redacted]

- Held by ADCOM

EO25x5 JS / OSD APPEAL

EO25x6

(S) Determination on [Redacted] participation in IVORY ITEMS rests on need-to-know.

[Redacted]

(S) In spirit of NORAD Agreement and CINCNORAD TOR, and in interest of exercising with real-world players, J-3 recommends [Redacted] Deputy CINCNORAD and minimum essential [Redacted] members of NORAD Command Center operations teams be cleared for access to IVORY ITEM exercises

[Redacted]

EO25x4 USAF appeal
EO25x5

EO25x4 USAF appeal
EO25x5

Subject: IVORY ITEM Exercise (U)

- No indication of [redacted] interest in participating in
IVORY ITEM exercises

[redacted]

(U) Recommend CJCS discuss with JCS and SecDef.

[redacted]

EO25x6 JS/OSD APPEAL
EO25x5

WR

CHAIRMAN, JOINT CHIEFS OF STAFF ROUTING SLIP

TO

<input checked="" type="checkbox"/>	DIRECTOR, JOINT STAFF		DIRECTOR, J-5
	SECRETARY, JCS		DAS
	DIRECTOR, J-2		SAGA
	DIRECTOR, J-3		
	DIRECTOR, J-4		

THIS IS AN

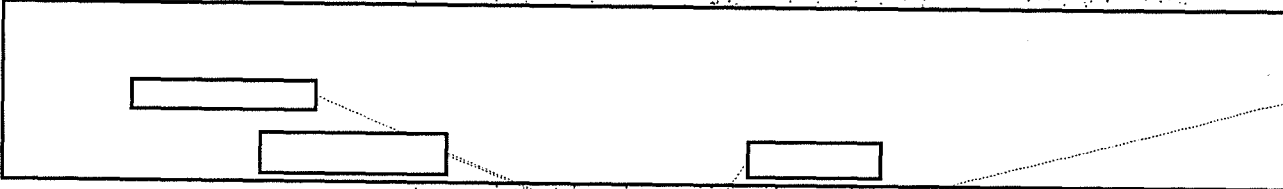
<input checked="" type="checkbox"/>	ACTION COPY	<input type="checkbox"/>	ADV ACTION COPY	<input type="checkbox"/>	INFORMATION COPY
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FOR

<input type="checkbox"/>	PREPARATION OF REPLY	<input type="checkbox"/>	INFORMATION AND RETURN
<input checked="" type="checkbox"/>	APPROPRIATE ACTION	<input type="checkbox"/>	DATA ON WHICH TO BASE A REPLY
<input type="checkbox"/>	REPLY DIRECT (COPY TO CJCS)		

REMARKS

Reference DJSM 1335-78, Ivory Item Exercise dated 21 Aug 78.



AMOS C. GOOD
 AMOS C. GOOD
 Administrative Assistant

EO25x6 JS/ OSD APPEAL
 EO25x5

EO25x4 USAF
 EO25x5

SUSPENSE DATE

ROUTING DATE

1500 78

CJCS CONTROL NO.

2351A

REGISTER OF PERSONNEL HANDLING CLASSIFIED DOCUMENT		CONTROL NUMBER 3291
RETURN TO OFFICE, CHAIRMAN, JCS ROOM 2E865, THE PENTAGON		DATE RECEIVED 4 Dec 78
DOCUMENT NUMBER DJSM-1937-78	COPY NUMBER 0 w/encls	CLASSIFICATION TOP SECRET DATE OF DOCUMENT 2 Dec 78
SUBJECT CINCAD Quarterly Report of 13 October 1978 (U)		Declassified by the Joint Staff IAW JSI 5227.01 Date: 9/16/09

THE ABOVE-DESCRIBED DOCUMENT HAS BEEN RECEIVED IN THIS OFFICE. CIRCULATION OF THIS DOCUMENT WILL BE LIMITED TO INDIVIDUALS INDICATED BELOW. THE DOCUMENT WILL BE RETURNED TO THE ADMINISTRATIVE OFFICE FOR RECORD PRIOR TO DISPATCH TO ANOTHER OFFICE, OR OTHER DISPOSITION. THIS FORM WILL NOT BE REMOVED FROM SUBJECT DOCUMENT.

TO	NAME	INITIAL	REMARKS
	CHAIRMAN, JCS	00	6 December 1978
5	EXECUTIVE ASSISTANT 02	T	1. ACTION - SIGNATURE.
4	DEPUTY EXECUTIVE ASSISTANT	03	[Redacted]
3	THE ASSISTANT TO THE CHAIRMAN	01	
	ADMINISTRATIVE ASSISTANT	04	3. I don't believe much of the rationale contained in the memo and the enclosure holds water.
2	CHAIRMAN'S STAFF GROUP AIR FORCE MBR	01B	[Redacted]
1	CHAIRMAN'S STAFF GROUP NAVY MBR	01C	
2a	CHAIRMAN'S STAFF GROUP MARINE MBR	01D	
	CHAIRMAN'S STAFF GROUP ARMY MBR	01E	
	LEGAL ADVISOR AND LEGISLATIVE ASST	01F	[Redacted]
	SPECIAL ASSISTANT	01G	
	SPECIAL ASSISTANT FOR PUBLIC AFFAIRS	01H	[Redacted]
	MARINE AIDE	05	
	ARMY AIDE	06	
			EO25x6 JS/OSD APPEAL EO25x5
			[Redacted]
			4. The question of [Redacted] access to IVORY ITEM seems to TOP SECRET hinge on two points:

3858 (Transf. Item) 040 (Info) to SecDef


Handwritten:
100-9
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pvm

- Do the President, ZB or SECDEF object to (feel inhibited by) participation?

- Do the want to participate?

5. Recommend return to the Staff to take informal soundings on these questions.

EO25x6 JS/OSD APPEAL


CAPTAIN ELFELT

7 Dec

OK —

See me —

EO25x4 USAF appeal
EO25x5

AMOS,

3-31-79

AI OF 1-15-79

BALL WAS IN

CINCINNATI'S COURT.

HE ASKED FOR MORE

TIME TO RESPOND.

SUGGEST FILE.

E



OFFICE OF THE CHAIRMAN
JOINT CHIEFS OF STAFF

DATE _____

MEMORANDUM FOR:

General Smith

*Bill. What about two types
of II - one with
& one w/o.*

EO25x6 JS/OSD
EO25x5

*Big advantage of having
them in is that we can use
the displays & system which
would be used in a real crisis.*

DVJ

DAVID C. JONES, GENERAL USAF
CHAIRMAN, JOINT CHIEFS OF STAFF

REGISTER OF PERSONNEL HANDLING CLASSIFIED DOCUMENT

CONTROL NUMBER
2351

DATE RECEIVED
21 Aug 78

RETURN TO OFFICE, CHAIRMAN, JCS
ROOM 2E865, THE PENTAGON

~~TOP SECRET~~

DOCUMENT NUMBER
DJSM-1335-78

COPY NUMBER
Orig

DATE OF DOCUMENT
21 Aug 78

SUBJECT
IVORY ITEM Exercise (U) EO25x6 JS/OSD APPEAL
EO25x5

THE ABOVE-DESCRIBED DOCUMENT HAS BEEN RECEIVED IN THIS OFFICE. CIRCULATION OF THIS DOCUMENT WILL BE LIMITED TO INDIVIDUALS INDICATED BELOW. THE DOCUMENT WILL BE RETURNED TO THE ADMINISTRATIVE OFFICE FOR RECORD PRIOR TO DISPATCH TO ANOTHER OFFICE, OR OTHER DISPOSITION. THIS FORM WILL NOT BE REMOVED FROM SUBJECT DOCUMENT.

TO	NAME	INITIAL	REMARKS
	CHAIRMAN, JCS	00	J
4	EXECUTIVE ASSISTANT	02	① 26
3	DEPUTY EXECUTIVE ASSISTANT	03	Mc
2	THE ASSISTANT TO THE CHAIRMAN	01	S
5	ADMINISTRATIVE ASSISTANT	04	R
1	CHAIRMAN'S STAFF GROUP AIR FORCE MBR	01B	W
	CHAIRMAN'S STAFF GROUP NAVY MBR	01C	
	CHAIRMAN'S STAFF GROUP MARINE MBR	01D	
	CHAIRMAN'S STAFF GROUP ARMY MBR	01E	
	LEGAL ADVISOR AND LEGISLATIVE ASST	01F	
	SPECIAL ASSISTANT	01G	
	SPECIAL ASSISTANT FOR PUBLIC AFFAIRS	01H	
	MARINE AIDE	05	
	ARMY AIDE	06	

22 August 1978

1. INFORMATION. SHOW.
2. DJS forwards PINK outlining arguments and against NORAD [redacted] participation in IVORY ITEM exercises.
3. J-3 favors [redacted] participation; J-5 opposes. DJS recommends CJCS discuss sub with JCS and SECDEF.
4. Recommend:
 - (a) read PINK.
 - (b) discuss jointly with DJS, J-3, and (From AO I sense neither J-3 nor J-5 is behind either position).
 - (c) if appropriate, discuss with JCS SECDEF.

W
COL WOLCOTT

Gen Smith

Please see Gen Jones' note.

(Circled handwritten note)
For Transmittal
has been checked
11 Mar 78

sent to DJS
154

380 Closure (copy item)

(Handwritten note)
Filed
12 Sep 78
Rush